				33 533 96		NO PRIOR CLAIM HAS BEEN	50/0/12	: AND DATE (REQUIRED)	Amount CA BOE Sales Tax	33,533.96				33,533.96	
To be designed and the control of th	BATCH.NO.	ВАТСН ДАТЕ	INPUT / AUDITED BY:	TOTAL INVOICE	INT	ERED OR PERFORMED AND THAT	1000	AUTHORIZATION SIGNATURE AND DATE (REQUIRED)	Release Line Am	1 33,5				AMOUNT TOTAL	
	BATC	BATC	INPUT	ТОТА	AMOL	PARTMENT AND HAVE BEEN DELIV	(510) 238-4658	REQUESTOR PHONE NO. (REQUIRED)	PO# Re	2012009928					
City of Oakland	ENCUMBRANCE LIQUIDATION	107306	FRAZIER GROUP LLC	PO BOX 50218	BALTIMORE, MD 21211	1 HEREBY CERTIFY THE ARTICLES OR SERVICES DESCRIBED BY THE INVOICE(S) ATTACHED AND LISTED BELOW WERE NECESSARY FOR USE BY THIS AGENCY / DEPARTMENT AND HAVE BEEN DELIVEBED OR PERFORMED AND THAT NO PRIOR CLAIM HAS BEEN	REENA KUMARI	PAYMENT REQUEST PREPARED BY: (REOLIRED)	Description (45 Characters Maximum Includes Customer Or Account Number)	OCCUPY OAKLAND RESPONSE INVESTIGATION			~		
	ENCL	SUPPLIER NO.	빝		CITY STATE ZIP	ACHED AND LISTED BELOW V			Customer Or Account	96				33,533,36 149 P398510 PS01	1 2000000
					×	BED BY THE INVOICE(S) ATT	03/09/12	DATE	Invoice Date Invoice Amount	02/05/12 33,533.96				INVOICE TOTAL 33,533.86 33,533.86 37,000 4,000 4,000 5	Z888. 10 1 150.040 10
I SUPPLIER IS SUBJECT TO PROMPT.	FOREVITED INVOICE, ENTER'X IN THE BOX TO	VEDOVICIES	A BUA(3)).	ATTACHMENT	MAIL	THE ARTICLES OR SERVICES DESCRI	DED - FISCAL SERVICES  OPD - FISCAL SERVICES	AGENCY / DEPARTMENT	nmber				. ,		
IFSUPPLIER IS SUBJE	IF DISPUTED INVOICE	THE RIGHT.	DISTRIBUTION (CHECK BOX(3))			I HEREBY CERTIFY T	PRESENTED FOR SA	AGENCY	# Date Invoice	03/09/12	9.1	9			DETAILED DESCRIPTION

# 107306

# Frazier Group LLC

P.O. Box 50218 Baltimore, MD 21211 410-433-8909 tfrazier27@gmail.com INVOICE NO. 105

DATE February 5, 2012

Page 1 of 5

ı		PAYMENT TERMS	DUE DATE
		and the transfer of the second	Upon Receipt
	Travel	Due Opon Receipt	Opon Receipt
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OUANTITY	DESCRIPTION	UNIT PRICE	LINE TOTAL
QUANTITI 4.00	Frazier - Lodging	\$ 84.86	<b>§</b> 339.44
н.00 1.22	Frazier - Per Diem	65.00	274.30
1.00	Frazier - Transportaton (taxi)	50.00	50.00
1.00	Frazier - Transportaton (taxi)	55.00	55.00
1.00	Frazier - Transportaton (taxi)	32.00	32.00
1.00	Frazier - Transportation (taxi)	34.00	34.00
1.00	Frazier - Flight	804.20	804.20
2.00	Hillmann - Lodging	158.46	316.92
2.00	Hillmann - Transportation (taxi)	40.00	80.00
1.00	Hillmann - Parking	54.00	54.00
1.00	Hillmann - Flight	407.60	407.60
2.00	Hillmann - Per Diem	65.00	130.00
2.00	Anders - Lodging	95.76	191.52
1.00	Anders - Parking	72.00	72.00
0.555	Anders - Transportation (mileage round trip)	136.00	75.48
2.00	Anders - Per Diem	65.00	130.00
		Travel Tota	3,046.40

30,487.50 Services Total \$

BALANCE DUE 33,533.96

THANK YOU FOR YOUR BUSINESS!

O.K. To 24 res 12 Welding

P.O. Box 50218 Baltimore, MD 21211

410-433-8909

tfrazier27@gmail.com

INVOICE NO. 105

DATE February 5, 2012

Page 2 of 5

	PAYMENT TERMS	DUE DATE
Anders	Due Upon Receipt	Upon Receipt

QUANTITY .	DESCRIPTION	UNIT PRICE	LINE TOTAL
2.50	Off-Site Activity	\$ 225.00	\$ 562.50
0.50	Off-Site Activity	. 225.00	112.50
2.00	Off-Site Activity	225.00 .	450.00
4.00	Off-Site Activity	225.00	900.00
4.00	Off-Site Activity	225.00	900.00
4.00	Off-Site Activity	225.00	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
1.50	Off-Site Activity	225.00	337.50
3.00	Off-Site Activity	225.00	675.00
2.50	Off-Site Activity	225.00	562.50
2.00	Off-Site Activity	225.00	450.00
7.00	On-Site at City Hall and OPD	225.00	1,575.00
9.00	On-Site at City Hall and OPD	225.00	2,025.00
8.50	On-Site at City Hall and OPD	225.00	1,912.50
		Sub total	11,362.50
		BALANCE DUE	\$11,362.50

P.O. Box 50218 Baltimore, MD 21211 410-433-8909 tfrazier27@gmail.com INVOICE NO.

DATE February 5, 2012

Page 3 of 5

	PAYMENT TERMS	DUE DATE
Frazier	Due Upon Receipt	Upon Receipt

LINE TOTAL	UNIT PRICE	QUANTITY DESCRIPTION
\$ 1,012.50	\$ 225.00	4.50 Administration and Doumet Review - 1/16/12
675.00	225.00	3.00 Administration and Dournet Review - 1/17/12
1,125.00	225.00	5.00 Administration and Coordination 1/18-21/12
450.00	225.00	2.00 Document Review
6,300.00	225.00	28.00 On-site Meetings, Interviews, Report Writing 1/24-26/12
900.00	225.00	4.00 Report Writing, Meetings 1/29-31/12
	C quadra control and demonstrate for the manufacture of the processing of the proces	
10,462.50	sub total	
	sub total . BALANCE DUE	

P.O. Box 50218 Baltimore, MD 21211 410-433-8909 tfrazier27@gmail.com INVOICE NO.

DATE February 5, 2012

Page 4 of 5

	PAYMENT TERMS	DUE DATE
Cashdollar	Due Upon Receipt	Upon Receipt

QUANTITY	DESCRIPTION	UNIT PRICE	LINE TOTAL
3.00	Revision/Deliver of Doc request #4 1/17	\$ 225.00	\$ 675.00
1.00	Internet Research "patch" annex	225.00	225.00
1.00	Work on appendices 2,3,& 6	225.00	225.00
1.00	Final Scope of Work/ Work on Appendix 3	225.00	225.00
1.00	Trip #3 Requested interviews letter, plus work on Appendix 3	225.00	225.00
1.00	Work on Appendix 2	225.00	225.00
1.50	Work on Draft 1.2 revised poroposal letter	225.00	337.50
1.00	Work on Draft 1.3 and 1.4 revised proposal letter	225.00	225.00
1.00	Work on Draft 1.5 and 1.6 revised proposal letter	225.00	225.00
0.50	Work on Draft 1.7 revised proposal letter	225.00	112.50
2.00	Work on Draft 1.8 and 1.9 revised proposal letter and scope	225.00	450.00
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		Sub total	3,150.00

BALANCE DUE

\$3,150.00

P.O. Box 50218 Baltimore, MD 21211 410-433-8909 tfrazier27@gmail.com INVOICE NO. 105

DATE February 5, 2012

Page 5 of 5

	PAYMENT TERMS	DUE DATE
Hillmann	Due Upon Receipt	Upon Receipt

QUANTITY	DESCRIPTION	UNIT PRICE	LINE TOTAL
4.00	Prepare draft report regarding findings and recommendations	\$ 225.00	\$ 900.00
1.50	Prepare draft report regarding findings and recommendations	225.00	337.50
8.00	On-Site Document review, interview Mayor, City Adminstrator, COP, Deputy Chief and Interim Deputy Chief	225.00	1,800.00
8.00	On-Site Conduct interviews, prepare request for document review	225.00	1,800.00
2.00	On-Site meet with City Administrator, and Frazier Group	225.00	450.00
1.00	Prepare draft report regarding findings and recommendations	225.00	225.00
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		Sub total	5,512.50

BALANCE DUE

\$5,512.50

### Jones, Veronica

From:

Thomas Frazier [tfrazier27@gmail.com]

Sent:

Friday, February 03, 2012 11:07 AM

To:

Allen S. Kogut

Subject: Fwd: Southwest Airlines Confirmation-FRAZIER/THOMAS CLAYTON-Confirmation: ILMTBD

Air for 1-23 trip, \$804.00

---- Forwarded message =---

From: Southwest Airlines = span dir="ltr"><SouthwestAirlines@luv=southwest.com>

Date: Wed, Jan 18, 2012 at 12:15 PM

Subject: Southwest Airlines =onfirmation-FRAZIER/THOMAS CLAYTON-Confirmation: ILMTBD

To: TFRAZIER27@gmail.com

You're all set for your trip!



My Account | View My Itinerary Online

Check In Online Check Flight Status Change Flight Special Offers Hotel Deals Car Deals

Ready for takeoff! =/div>



Thanks for choosing Southwest for your trip! =ou'll find everything you need to know about your reservation =elow. Happy travels!

Upcoming Trip: 01/23/12 - Oakland =/div>



AIR =tinerary

AIR Confirmation: ILMTBD =/span>

Confirmation Date: 01/18/2012



Ra=id

Rewards # Ti=ket #

Ex=iration Es=. Points

FRAZI=R/THOMAS00000=8630442252624=5466233Jan =7,4446<=div>2013

**CLAYTON** 

Rapid Rewards points earned are only estimates. Visit your =MySouthwest, Southwest.com or Rapid Rewards) account for the most =ccurate totals - including A-List & A-List Preferred bonus points. =/div>

Date

Flight

Departure/Arrival

<=td>

Mon =an 114

Depart BALTIMORE WASHNTN (BWI) at 12:05

23

PM = /div >



Find a =otel

See ratings, photos and rates for =ver 40,000 hotels.

Book a Hotel□

20



Rent = ome Wheels

Explore your destination

on

the =erfect set of wheels.

Rent a Car□

Arrive in DENVER CO (DEN) at 2:10 PM Sign Up 'n Save =/div>362 Change planes in DENVER CO (DEN) at 3:20 PM Arrive in OAKLAND CA (OAK) at 5:05 PM Travel Time 8 hrs 0 mins  $\leq td >$ Fri = an 27 565Depart OAKLAND CA (OAK) at 07:55 AM Arrive in LAS VEGAS NV (LAS) at 09:20 AM =/div>=/div>Join Rapid Rewards 2218<=r> Change planes in LAS VEGAS NV (LAS) at 10:05 Arrive in **BALTIMORE WASHNTN** (BWI) at 5:40 PM = /div >Travel Time 6 hrs 45 mins **Air Cost:** \$ 804.20 =/div>

Fare Rule(s): NONREF/NONTRANSFERABLE/STANDBY =EQ UPGRADE TO YL

Valid only on Southwest Airlines. All travel =nvolving funds from this Confirmation Number must be completed by the expiration date. Unused travel funds may only be applied toward the =urchase of future travel for the individual named on the ticket. Any =hanges to this itinerary may result in a fare increase.

BWI WN X/DEN WN OAK311.63QYA3BNRO WN X/LAS WN BWI377.67BYA7PNRO =89.30 END ZPBWIDENOAKLAS XT10.00AY18.00XFBWI4.5DEN4.5OAK4.5LAS4.5 =br>

### Important Check-In Reminder

Be sure to arrive at the departure gate with =our boarding pass at least 10 minutes before your scheduled departure =ime. Otherwise, your reserved space may be cancelled and you won't =e eligible for denied booking compensation.



Cost and Payment Summary

□AIR - ILMTBD

Base =ost Base Fare

Excise Taxes

\$ 689.30

\$ 51.70

Payment = nformation Payment Type: Mastercard XXXXXXXXXXXX2658

Date: Jan = 8, 2012

**Additional Taxes & Fees** 

\$ 15.20 Segment Fee

Payment Amount: \$784.20

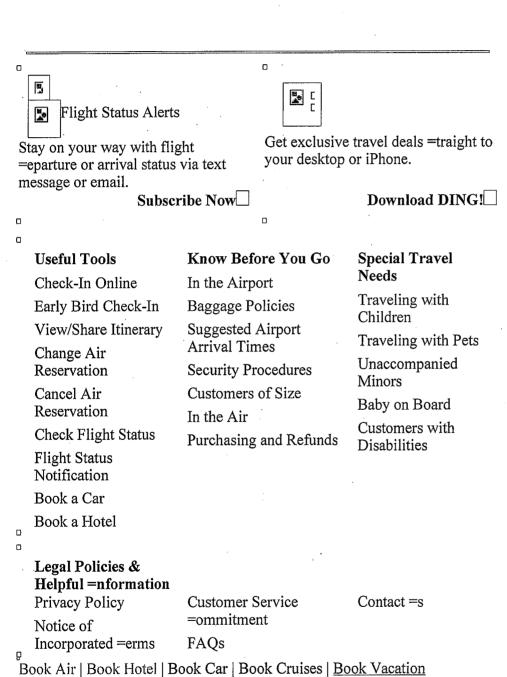
Passenger Facility
Charge
Security Fee
\$ 10.00
EarlyBird
Total Air Cost

\$ 18.00
Payment Type: Mastercard
=XXXXXXXXXXXX2658
Date: Jan 18, 2012
Payment Amount: \$10.00

Payment Type: Mastercard =XXXXXXXXXXXXXX658

Date: Jan 18, 2012

Payment Amount: \$10.00 =br>



This is a post-only mailing from Southwest =irlines. Please do not attempt to respond to this message. Your privacy =s important to us, Please read our Privacy

Packages | See Special Offers | Manage My Account

Policy.

<sup>1</sup> All travel involving funds from this Confirmation =umber must be completed by the expiration date.

See Southwest Airlines Co. =otice of Incorporation See Southwest Airlines Limit of Liability

Southwest Airlines P.O. Box =6647-1CR Dallas, TX 75235

Contact Us

Copyright 2011 Southwest Airlines Co. All Rights = eserved.

Thomas C. Frazier Frazier =roup LLC 410-433-8909 tfrazier27@gmail.com



<sup>&</sup>lt;sup>2</sup> Security Fee is the =overnment-imposed Septemeber 11th Security Fee.

# The Washington Inn

495 Tenth Street Oakland, CA 94607 510-452-1776 Fax: 510-452-4436 www.thewashingtoninn.com

Mr. Donald Anders 10210 Kelly Lane Gilroy, CA 95020 Usa World Ander Page 1 of 1 1/24 → 25/12

408 61828 01/24/2012 01/26/2012 0.00

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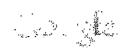
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01/24/2012	408	Deposit Transfer - From Conf #: 163541		0.00	95.76	-95.76
01/24/2012	408	Room Taxable		84.00	0.00	-11.76
01/24/2012	408	Hotel Occupancy Tax - 14.000%		11.76	0.00	0.00
01/25/2012	408	Room Taxable	:	84.00	0.00	84.00
01/25/2012	408	Hotel Occupancy Tax - 14.000%		11.76	0.00	95.76
01/26/2012	408	Visa/Mastercard7085 AP: 02435Z	•	0.00	95.76	0.00

Obligation of the state of the

RJ 01/26/2012 12:44 PM Thank you for staying with us!

Page 1 of 1

Anderes



Directions to 495 10th St, Oakland, CA 94607 68.2 mi - about 1 hour 16 mins

136.4 RT

Save trees. Go green! Eleganteent Consignations Consisters Liptononi gangla.com/garm



(A) 10210 Kelly Ln, Gilroy, CA 95020

•		
y	1. Head south on Kelly Ln toward Denio Ave	go 0.2 mi (ctal 0.2 mi
جا	2. Turn-right onto Denio Ave	<b>go 0.5 mi</b> totai:0,7 mi
1	3. Furn right onto No Name Uno Rd এচনাট জালে	go 1.1 mi teral 1.8 mi
4	4. Turn left onto Masten Ave	go 210 ft total 1.8 mi
(101)	5. Slight right to merge onto US-101 N	go 28:3 mi total 30.1 mi
	6. Take exit 388B to merge onto I-880 N toward Oakland	go 37,3 mi 1otal 67.5 mi
7	7. Take exit.41B toward Broadway/Downtown ্মচন্দ্র হৈ ক্ষান	go.0.3 mi total 67.8 mi
	8. Merge onto 6th-St	go 0.1 mi total 67.9 mi
۲	9. Tum right onto Broadway	go 0.2 mi fotal 86.1 mi
4	10. Turn left onto 10th St	.go 344 ft tetal 68.2 मा
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(B: 495 10th St, Oakland, CA 94607

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Directions weren't right? Please find your route on maps google.com and click "Report a problem" at the bottom left.

HEASE VISIT OUR WEBSITE AT

2%4 Post609 \$ 54.00
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Cash Tember \$ 60.00
Change Due \$ 6.00
THANK YOU FOR VISITING ONT!

ONIAKIO INTERNATIONAL AIRTORT OPERATIONS GENIER, PRAKING SERVICES 525 S. VINEYAKO AVENIE ONTARIO, CA 91761 (909) 544-5430 # California 650/686 24/12 05:06 In 01/26/12 14:31 Out

ASSENGER'S RECEIPT TAXI CAB FARE 1. For Charsing P.R.O. CAB CC.

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AMOUNT: \$4000 PRO CABCO.

# The Washington Inn 495 Tenth Street Oakland, CA 94607

510-452-1776 Fax: 510-452-4436 www.thewashingtoninn.com

Michael Hillmann 3030 E Virginia Ave West Covina, CA 91791 USA

	wanisti.	rte carcone	
407 61826	01/24/2012		0.00
Master Folio			

		ADOUT TO THE TOTAL OF THE TOTAL	<b>THE C</b> ULVEST TO SE		
01/24/2012	407	Room Taxable	139,00	0.00	139:00
01/24/2012	407	Hotel Occupancy Tax - 14.000%	19.46	0.00	158.46
01/25/2012	407	Room Taxable	139.00	0.00	297.46
01/25/2012	407	Hotel Occupancy Tax - 14.000%	19.46 0.00	0.00 316.92	316.92 0.00
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01/26/2012 07:54 AM

Thank you for staying with us!

# Yellow/Checker/Sun Cab Ps Figures 410-685-1212

DATE			METER FARE\$	30
CUSTOMERAC	CT.#		CALLCHARGES	<u>.</u>
DESTINATION _	Cerz	2nd		
DRIVER'S NAME				
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BWI TAXIMANAGEMER BALTIMOREWASHIN INTERNATIONAL AIF MARYLAND 21:	IGTON 4	10-859-1100 10-859-1102 Operator of	BWI	20980-0
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CAB NO.  Chauffeur  Please refer to rate schedules call BWI Taxi Management, Ir	s posted in each to (410-859-1102)	taxicab. Should you have 2) or the Maryland Aviatio	n Administration (410-859-7)	t articles or service, please 033). Thank you.
Chauffeur Please refer to rate scheduler call BWI Taxi Management, In	Yel  he Sum of \$	taxicab. Should you nave 2) or the Maryland Aviatio	ab Co	033). Thank you.
CAB NOChauffeur Please refer to rate scheduler call BWI Taxi Management, Ir	Yel  he Sum of \$	taxicab. Should you have 2) or the Maryland Aviation  IOW  L44-  Senior Citizen Sc	ab Collaboration (410-859-7)	033). Thank you.
CAB NOChauffeur Please refer to rate scheduler call BWI Taxi Management, Ir	Yel  he Sum of \$	taxicab. Should you have 2) or the Maryland Aviation  IOW  L44-  Senior Citizen Sc	ab Collaboration (410-859-7)	033). Thank you.
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Destination:

Page 1 of 1

The Washington Inn 495 Tenth Street Oakland, CA 94607 510-452-1776 Fax: 510-452-4436

www.thewashingtoninn.com

Thomas Frazier 27 Blythewood Rd., Baltimore, MD 21210 USA

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	(304)	61800	01/23/2012	01/27/2012	0.00
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01/23/2012	304	American Express6881 AP: 303004			
01/23/2012	304	Room Taxable	0.00	339.44	-339.4
01/23/2012	304	Hotel Occupancy Tax - 14.000%	74.44	0.00	-265.0
1/24/2012	304	Room Taxable	10.42	0.00	-254.5
01/24/2012	304	Hotel Occupancy Tax - 14.000%	74.44	0.00	-180,1
01/25/2012	304	Room Taxable	10.42	0.00	-169.72
01/25/2012	304	Hotel Occupancy Tax - 14.000%	74,44	0.00	-95.28
01/26/2012	304	Room Taxable	10.42	0.00	-84.86
1/26/2012	304	Hotel Occupancy Tax -14.000%	74.44	0.00	-10.42
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02/03/2012 10:25 AM

Thank you for staying with us!

1.00



## Thank you for your purchase!

Ontario/LA, CA - ONT to Oakland, CA - OAK

New Purchases in Trip

Air

Confirmation #IF23GV

Ontario/LA, CA - ONT to Oakland, CA - OAk Tuesday, January 24, 2012 - Thursday, January 26, 2012

Air Total: \$407.60

Amount Pald \$407.60

Trip Total \$407.60

24 01/24/12 - Oakland

New purchases added to your trip.

AIR

Ontario/LA, CA - ONT to Oakland, CA - OAk 01/24/2012 - 01/26/2012 Confirmation # IF23GV

Senior Passenger(s)

MICHAEL HILLMANN

Subscribe to Flight Status Messaging

Rapid Rewards #

00001069043846

DEPART JAN <b>24</b>	7:10 AM Ontario/LA, CA (ONT) to 8:30 AM Oakland, CA (OAK)	Flight #311	Tuesday, January 24, 2012 Travel Time 1 h 20 m (Nonstop)
RETURN JAN <b>26</b>	1:15 PM Oakland, CA (OAK) to 2:25 PM Ontario/LA, CA (ONT)	Flight #341	Thursday, January 26, 2012 Travel Time 1 h 10 m (Nonstop)

Passenger Type	Trip	Routing	Fare Type	Base Fare	Govt. Taxes and Fees	Quantity	Total
Senior	Depart	ONT-OAK	<b>Business Select</b>	\$179.53	\$24.27	i	\$203.80
Senior	Return	OAK-ONT	<b>Business Select</b>	\$179.53	\$24.27	1	\$203.80
Masse read the face	ruies ass	ociatied with	this purchase.	\$359.06	\$48.54	1	\$407.60

Air Total: \$407.60

Amount Applied

Visa - X00000000000X-5951

\$407.60

Your Visa credit card ending in -5951 has been added to your MySouthwest account

# Donald K. Anders

(408) 476-9042 <u>anders@garlic.com</u>

# Re: Invoice to Frazier Group, LLC. O.P.D. January 16-31, 2012 p.2

Mileage (Google maps)	136 miles r/t	<u> </u>
Lodging w/ tax** (1/24-25/2012)	2 nights	\$191.52
Per Diem (GSA) 75% (1/24/2012 & 1/26/2012)	2 days onsite & travel	
Per Diem (GSA) (1/25/2012)	1 days onsite-no travel	
Parking \$24 day (1/24-26/2012)	3 days	\$72
**Washington Inn 495 10 <sup>th</sup> Street, Oakland		
END.		

# Donald K. Anders

(408) 476-9042 anders@garlic.com

## Re: Invoice to Frazier Group, LLC. O.P.D. January 16-31, 2012

<u>Activity</u>	<u>Hours</u>	<u>Sub-Total</u>
Off-sit <u>e</u>	·	
01/16/12*	2.5	2.5
01/17/12*	.5	.5
01/18/12*	2	2
01/20/12*	4	4
01/21/12*	4	4
01/22/12*	4	. 4
01/23/12*	1.5	1.5
01/29/12*	3	3
01/30/12*	2.5	2.5
01/31/12*	2	2
		26

<sup>\*</sup>These dates involved some or all of the following: Scope of work contribution, research and make document and interview requests, video review & analysis, phone work, emails/attachments reviewed and sent, scheduling, FTP access efforts and set-up, conference calling, crime report review, IAD interview review, hotwash activity.

On-Site @OPD/City	<u>Hall</u>	
01/24/12	7	7
01/25/12	9	9
01/26/12	8.5	8.5
		24.5

## Thomas Frazier, Frazier Group LLC

# Invoice 16-31 January, 2012

DATE	ACTIVITY	HOURS
1-16-12	Administration and Document Review	4.5
1-17-12	Administration and Document Review	3.0
1-18/19/20/21-12	Administration and Coordination	5.0
1-23-12	Document Review	2.0
1-24/25/26-12	On-Site Meetings, Interviews, Report Writing	28.0
1-29/30/31-12	Report Writing, Meetings	4.0
TOTAL HOURS		46.5
EXPENSES	AIR	\$804.20
	HOTEL	\$339.44
	TAXI	\$171.00
	PER DIEM	\$274.50

# RICHARD L. CASHDOLLAR 108 Llewelyn Court, Mobile, AL 36608-1730 (251) 344-9044 cashdollar521@msn.com

# **INVOICE**

February 1, 2012

Frazier Group, LLC P.O. Box 50218 Baltimore, MD 21211

Tom:

This Invoice is submitted for services rendered and expenses incurred January 16-31, 2012, participating in the Frazier Group LLC project in Oakland, CA.

### January 16-31 2012 Billable Hours

Jan 17	Revision/delivery of Doc Request #4		
	Development/sharing of Report Framework 1.0		3.0 hrs
Jan 17	Internet research "Patch" annex		1.0 hr
Jan 20	Work on Appendices 2,3, and 6		1.0 hr
Jan 20	Final Scope of Work		
	Work on Appendix 3		1.0 hr
Jan 21	Trip #3 Requested Interviews letter, plus work on Appendi	x 3	1.0 hr
Jan 22	Work on Appendix 2		1.0 hr
Jan 26	Work on Draft 1.2 revised proposal ltr		1.5 hrs
Jan 27	Work on Draft 1.3 and 1.4 revised proposal ltr		1.0 hr
Jan 28	Work on Draft 1.5 and 1.6 revised proposal ltr		1.0 hr
Jan 29	Work on Draft 1.7 revised proposal ltr		0.5 hr
Jan 30	Work on Draft 1.8 & 1.9 revised proposal ltr and scope of		2.0 hrs
		Total:	14.0 hrs

Thank you for the opportunity for working on this challenging project.

R.L. Cashdollar

## MICHAEL R. HILLMANN 3030 E. Virginia Ave., West Covina, CA, 91791 (213) 705-4920

January 30, 2012

To:

Mr. Tom Frazier, Fraizer Group LLC

From:

Michael R. Hillmann, Sub-contractor

Subject:

**ACTIVITIES** 

INVOICE - Services Rendered/Expenses

Services		
1/15/2012	Prepared draft report regarding findings and recommendations	4.0 hours
1/23/2012	Prepared draft report regarding findings and recommendations	1.5 hours
1/24/2012	On-site in Oakland. Document review; interview	
	Mayor, City Administrator, COP, Deputy Chief and	•
	Interim Deputy Chief (8 hours, not including travel).	8.0 hours
1/25/2012	On-site in Oakland. Conducted interviews; prepared	
	request for document review (8-hours).	8.0 hours $\nu$
1/26/2012	On-site in Oakland. Meeting with City Administrator	

1/27/2012	Prepared draft report findings and recommendations		1.0 hour	/
		_		

2.0 hours  $\nu$ 

**Totals** 

Document review and on-site review – 24.5 hours

and Frazier Group.

Lodging

1/24-26	Washington Inn Hotel		\$316.92	
Cah Fara		¥.	•	

Cab Fare

1/24-26	To and from Oakland Airport to Hotel x 2	\$80.00
1/24-20	To and from Oakland Airport to Hotel X 2	Ψ00.00

Per Diem

1/24-26 GSA Per Diem @\$61.00 day x 2 \$122.00

**Parking** 

1/24-26 Parking at Ontario Airport @ \$18.00/day \$54.00

Thank you for your consideration.

MICHAEL R. HILLMANN