



City of Oakland

SCHEDULE T

CONTRACT SUMMARY TRANSMITTAL *

09-0136

FOR USE BY ALL CITY AGENCIES AND DEPARTMENTS FOR PROCUREMENT CONSTRUCTION AND PROFESSIONAL SERVICES CONTRACTS

- 1 Agency Public Works Agency Department Environmental Services Division
- 2 Project Name Zero Waste System Design Modeling/Testing and Procurement Technical Assistance Project Amount \$300,000
- 3 Budget / Funding (** Multiple Funding Sources - Complete Additional Funding Section on Page 2)
Fund # 1710 Org # 30682 Account # 54919 Project # P275210 Program # SC17 Encumbrance Amount \$ \$300,000
- 4 Project Manager / Responsible Employee Name Mark Gagliardi
Title Sr Recycling Specialist Phone 238-6262 email mgagliardi@oaklandnet.com
- 5 Supervisor / Direct Report or Alternate Employee Contact
Name Becky Dowdakin Phone 238-6981 email bdowdakin@oaklandnet.com
- 6 Consultant / Contractor Name R3 Consulting Group Address 4811 Chippendale Drive, Suite 708 Sacramento, CA 95841
Phone (916) 576-0306 email rterwin@r3cgr.com
- 7 Type of Contract (Mark X) Professional Service x Construction _____ Commodities _____ Technology _____
- 8 Statement of Contract Goal / Purpose Provide City staff with Zero Waste System Modeling/Testing & Procurement Technical Assistance
- 9 Actual or Estimated Notice To Proceed (NTP) Date 9-1-09 Estimated Completion Date 9-1-13
- 10 Resolution Number 82175 C M S Resolution Date 7-21-09
- 11 Location of the Contract Documents Public Works Agency/ Environmental Services Division

THIS PORTION MUST BE COMPLETED BY THE AGENCY / DEPARTMENT AND/OR THE PROJECT MANAGER

Insert language below regarding the evaluation of performance and/or audit requirements. For example: This contract is subject to an independent audit initiated by the City of Oakland and/or this contract will be evaluated quarterly according to the deliverables defined below.

Please attach separate sheets if required.

Performance, Inspection, Fiscal Reporting and Audit Requirements				
Performance Evaluation	Monthly evaluation of progress toward deliverables			
Inspection Requirement				
Fiscal Reporting Requirement	Monthly invoicing			
Audit Requirement				

Deliverables	Date Due	Completion Date	Responsible Source (Prime, Sub, Supplier, Other)	Performance
1 Conceptual design for Zero Waste System Design scenarios		Task Order basis	R3 Consulting Group	
2 Modeling tool for testing conceptual design		Task Order basis	R3 Consulting Group	
3 Service agreements for discarded products and materials		Task Order basis	R3 Consulting Group	

City Representative <u>Mark V. Gagliardi</u> <small>(Please Print)</small> City Representative Signature <u>Mark V. Gagliardi</u>	Date <u>10-15-09</u>
City Clerk <u>Nai Pham</u> <small>(Please Print)</small> City Clerk Signature <u>Nai Pham</u>	Date <u>10/15/09</u>

* Must be attached to the signed Contract / Agreement and the First and Final (last) Payment Requests

CONTRACT SUMMARY TRANSMITTAL PROCEDURE

Note This Contract Summary Transmittal form must be completed and attached to the signed Contract / Agreement

Note Agency / Department - Project Managers are responsible and must ensure
Contract Compliance and Employment Services performed the following

- 1) Compliance Analysis
- 2) Equal Benefits Determination
- 3) Living Wage Determination

Note Before submission of a Contract

Schedule M (Part A and B) must be submitted to the City Attorney's Office for written approval

- 1) Consultant / Contractor must complete Schedule M – Part A
- 2) The City Agency / Department must complete Schedule M - Part B

Note A photocopy of the completed Contract Summary Transmittal form must be attached to the first and final payment request

- 1) Photocopy the front and back of the completed Contract Summary Transmittal form
- 2) Photocopy must be attached to the back-up documentation, on the first payment request and on the final payment request that is submitted to the Finance and Management Agency / Accounts Payable Section

Contract Transmittal Procedure	Date Received	Received Initials	Date Returned	Returned Initials
Contract Send to the City Attorney's Office for First Review	8-27-09	ALL	8-27-09	ALL
Contract Send to the Consultant / Contractor				
Contract Send to the City Attorney's Office for Final Signature	9/13/09	ALL	9/13/09	ALL
Contract Send to the Agency / Department Fiscal Services to Encumber Funds	10/14/09	fgg	10/14/09	fgg
Contract Send to the Finance and Management Agency / Purchasing Division ***				
Contract Send to the Agency / Department for Director's Signature	9/22/09	ALL	9/23/09	
Contract Send to City Administrator's Office for Approval (for contracts over \$15,000)				
Contract Send to City Clerk's Office	10/15/09	MM	—	—

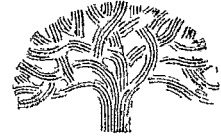
*** All Contracts are sent to the Finance and Management Agency / Purchasing Division to ensure the required Funds are encumbered

Funds that are not encumbered may result in a delayed payment to the Consultant and/or Contractor

**Additional Funding Section

Fund Number	Organization Number	Account Number	Project Number	Program Number	Encumbrance Amount

CITY OF OAKLAND



DALZIEL BUILDING 250 FRANK H OGAWA PLAZA, 4TH FLOOR OAKLAND, CALIFORNIA 94612

Public Works Agency

(510) 238 3961
FAX (510) 238 2233
TTY (510) 238-7644

September 1, 2009

Richard Tagore-Erwin
R3 Consulting Group
4811 Chippendale Drive, Suite 708
Sacramento, CA 95841

CERTIFIED MAIL # 70072680000043497917

NOTICE TO PROCEED

RE Professional Services Agreement for
Zero Waste System Design Modeling/Testing

Dear Mr Tagore-Erwin

You are hereby notified to proceed with the professional services regarding the
above- mentioned subject immediately from the date of this notice

Enclosed for your records is a copy of the executed agreement for the above work If
you have any questions, please call Nedra Wells at (510) 238-7524

Sincerely,

A handwritten signature in black ink, appearing to read "Raul Godinez II".

Raul Godinez II
Director, Public Works Agency

RG nw
Enclosures

cc PWA- Ferial Mosley
PWA- Mark Gagliardi
PWA -Accounting
PWA - Fiscal Services
✓ City Clerk's Office
Contract Compliance & Employment Services



An American Public Works Association Accredited Agency

**PROFESSIONAL OR SPECIALIZED SERVICE AGREEMENT
BETWEEN THE CITY OF OAKLAND
AND
R3 CONSULTING GROUP**

CITY OF OAKLAND
OFFICE OF CITY MANAGER
09 SEP 23 AM 6:35

Whereas, the City Council has authorized the City Administrator to enter into contracts for professional or specialized services if the mandates of Oakland City Charter Section 902(e) have been met

Now therefore the parties to this Agreement covenant as follows

1 Parties and Effective Date

This Agreement is made and entered into as of September 1, 2009 between the City of Oakland, a municipal corporation, ("City"), One Frank H Ogawa Plaza, Oakland, California 94612, and R3 Consulting Group ("Contractor")

2 Scope of Services

Contractor agrees to perform the services specified in **Schedule A, Scope of Services** attached to this Agreement and incorporated herein by reference Contractor shall designate an individual who shall be responsible for communications with the City for the duration of this Agreement **Schedule A** includes the manner of payment The Project Manager for the City shall be Mark Gagliardi

3 Time of Performance

Contractor's services shall begin on September 1, 2009 and shall be completed by September 1, 2013, with the option for a one-year extension

4 Compensation and Method of Payment

Contractor will be paid for performance of the scope of services an amount that will be based upon actual costs but that will be "Capped" so as not to exceed \$300,000.00, based upon the scope of services in **Schedule A** and the budget by deliverable task and billing rates in **Schedule A and or B**. The maximum that will be charged for the entire scope of work will not exceed the Capped amount, even if the Contractor's actual costs exceed the Capped amount Invoices shall state a description of the **deliverable** completed and the amount due Payment will be due upon completion and acceptance of the deliverables as specified in the Scope of Services

In the aggregate, progress payments will not exceed ninety percent (90%) of the total amount of the contract, with the balance to be paid upon satisfactory completion of the contract Progress, or other payments, will be based on at least equivalent services rendered, and will not be made in advance of services rendered

In computing the amount of any progress payment (this includes any partial payment of the contract price during the progress of the work, even though the work is broken down into clearly identifiable stages, or separate tasks), the City will determine the amount that the

CITY OF OAKLAND
OFFICE OF CITY MANAGER
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contractor has earned during the period for which payment is being made, on the basis of the contract terms. The City will retain out of such earnings an amount at least equal to ten percent (10%), pending satisfactory completion of the entire contract.

5 Independent Contractor

a Rights and Responsibilities

It is expressly agreed that in the performance of the services necessary to carry out this Agreement, Contractor shall be, and is, an independent contractor, and is not an employee of the City. Contractor has and shall retain the right to exercise full control and supervision of the services, and full control over the employment, direction, compensation and discharge of all persons assisting Contractor in the performance of Contractor's services hereunder. Contractor shall be solely responsible for all matters relating to the payment of his/her employees, including compliance with social security, withholding and all other regulations governing such matters, and shall be solely responsible for Contractor's own acts and those of Contractor's subordinates and employees. Contractor will determine the method, details and means of performing the services described in **Schedule A**.

b Contractor's Qualifications

Contractor represents that Contractor has the qualifications and skills necessary to perform the services under this Agreement in a competent and professional manner without the advice or direction of The City. The Contractor warrants that the Contractor, and the Contractor's employees and sub-consultants are properly licensed, registered, and/or certified as may be required under any applicable federal, state and local laws, statutes, ordinances, rules and regulations relating to Contractor's performance of the Services. All Services provided pursuant to this Agreement shall comply with all applicable laws and regulations. Contractor will promptly advise City of any change in the applicable laws, regulations, or other conditions that may affect City's program. This means Contractor is able to fulfill the requirements of this Agreement. Failure to perform all of the services required under this Agreement will constitute a material breach of the Agreement and may be cause for termination of the Agreement. Contractor has complete and sole discretion for the manner in which the work under this Agreement is performed. Prior to execution of this agreement, Contractor shall complete **Schedule M, Independent Contractor Questionnaire**, attached hereto.

c Payment of Income Taxes

Contractor is responsible for paying, when due, all income taxes, including estimated taxes, incurred as a result of the compensation paid by the City to Contractor for services under this Agreement. On request, Contractor will provide the City with proof of timely payment. Contractor agrees to indemnify the City for any claims, costs, losses, fees,

penalties, interest or damages suffered by the City resulting from Contractor's failure to comply with this provision

d Non-Exclusive Relationship

Contractor may perform services for, and contract with, as many additional clients, persons or companies as Contractor, in his or her sole discretion, sees fit

e Tools, Materials and Equipment

Contractor will supply all tools, materials and equipment required to perform the services under this Agreement

f Cooperation of the City

The City agrees to comply with all reasonable requests of Contractor necessary to the performance of Contractor's duties under this Agreement

g Extra Work

Contractor will do no extra work under this Agreement without first receiving prior written authorization from the City

6 Confidential Information

- a Contractor agrees, warrants and represents, and acknowledges that it and its officers, partners, employees, subcontractors, agents or representatives ("collectively referred to as "Contractor's representatives") may, in the course of performance of this Agreement, require access to and/or may be exposed to or acquire, information which is proprietary to or confidential to the City or its Councilmembers, employees, officers, directors, agents, or its taxpayers and residents, or other parties including but not limited to prospective collection, processing or disposal service providers ("Confidential Information") For these purposes, "*Confidential Information*" may include, but is not limited to data relating to the tax revenues, taxpayer information, taxpayer products, equipment, inventions, discoveries, trade secrets, secret processes, financial data, personnel records, financial records, computer programs, marketing information, attorney-client privileged interpretations of contractual terms, contract negotiating positions, and any other information (whether tangible or intangible and whether written, oral, or disseminated by electronic means or in any other form) relating to the business affairs of the City, or other parties including but not limited to prospective collection, processing or disposal service providers, which is disclosed to Contractor in the course of performance under this Agreement However, Confidential Information shall not include information (i) which is or becomes generally available to the public without the wrongful act or breach of this Agreement by Contractor, (ii) which is disclosed with the prior written consent of the City, (iii) which is lawfully in the possession of Contractor from a third party prior to the date of this Agreement without obligation of

confidentiality, or (iv) which is required to be disclosed by court order or other legal or administrative process, provided that Contractor shall give the City timely notice prior to disclosing such information. Contractor shall not, during the course of, or after termination of, this Agreement, be entitled to review, and shall not review, Confidential Information (i) which is subject to a statutory, regulatory or judicial prohibitions on disclosure, or (ii) which is subject to contractual arrangements with third parties regarding disclosure

- b Contractor or Contractor's representatives will not, during or subsequent to the term of this Agreement, use or disclose the Confidential Information for any purpose whatsoever other than the performance of the deliverables and services pursuant this Agreement, and it is understood that said Confidential Information shall remain the sole property of the City. Contractor agrees to hold such Confidential Information in strict confidence and to take appropriate actions by instruction or agreement with its representatives to keep such information confidential (including, without limitation, requiring Contractor's representatives to execute a Confidentiality Agreement for the benefit of the City, its Councilmembers, employees, officers, directors, agents, or its taxpayers and residents, or other parties including but not limited to prospective collection, processing or disposal service providers). Contractor shall be liable and hold harmless, and (at City's request) defend the City, its Councilmembers, employees, officers, directors, agents, or its taxpayers and residents, or other parties including but not limited to prospective collection, processing or disposal service providers) harmless for any breach of this Section (6) by Contractor or by any of Contractor's representatives
- c Contractor and Contractor's representatives that will provide services, work or receive Confidential Information from the City shall execute an Individual Confidential Agreement in substantial form to the above language in this CONFIDENTIAL INFORMATION section of the Professional Services Agreement

7 Ownership of Results

Any interest of Contractor or its Subcontractors, in specifications, studies, reports, memoranda, computation documents prepared by Contractor or its Subcontractors in drawings, plans, sheets or other connection with services to be performed under this Agreement shall be assigned and transmitted to the City. However, Contractor may retain and use copies for reference and as documentation of its experience and capabilities

8 Copyright

Contractor shall execute appropriate documents to assign to the City the copyright to works created pursuant to this Agreement

9 Audit

Contractor shall maintain (a) a full set of accounting records in accordance with generally accepted accounting principles and procedures for all funds received under this Agreement, and (b) full and complete documentation of performance related matters such as benchmarks and deliverables associated with this Agreement

Contractor shall (a) permit the City to have access to those records for the purpose of making an audit, examination or review of financial and performance data pertaining to this Agreement, and (b) maintain such records for a period of four years following the last fiscal year during which the City paid an invoice to Contractor under this Agreement

In addition to the above, Contractor agrees to comply with all audit, inspection, recordkeeping and fiscal reporting requirements incorporated by reference

10 Agents/Brokers

Contractor warrants that Contractor has not employed or retained any subcontractor, agent, company or person other than bona fide, full-time employees of Contractor working solely for Contractor, to solicit or secure this Agreement, and that Contractor has not paid or agreed to pay any subcontractor, agent, company or persons other than bona fide employees any fee, commission, percentage, gifts or any other consideration, contingent upon or resulting from the award of this Agreement. For breach or violation of this warranty, the City shall have the right to rescind this Agreement without liability or, in its discretion, to deduct from the Agreement price or consideration, or otherwise recover, the full amount of such fee, commission, percentage or gift

11 Assignment

Contractor shall not assign or otherwise transfer any rights, duties, obligations or interest in this Agreement or arising hereunder to any person, persons, entity or entities whatsoever without the prior written consent of the City and any attempt to assign or transfer without such prior written consent shall be void. Consent to any single assignment or transfer shall not constitute consent to any further assignment or transfer

12 Publicity

Any publicity generated by Contractor for the project funded pursuant to this Agreement, during the term of this Agreement or for one year thereafter, will make reference to the contribution of the City of Oakland in making the project possible. The words "City of Oakland" will be explicitly stated in all pieces of publicity, including but not limited to flyers, press releases, posters, brochures, public service announcements, interviews and newspaper articles

City staff will be available whenever possible at the request of Contractor to assist Contractor in generating publicity for the project funded pursuant to this Agreement. Contractor further agrees

to cooperate with authorized City officials and staff in any City-generated publicity or promotional activities undertaken with respect to this project

13 Title of Property

Title to all property, real and personal, acquired by the Contractor from City funds shall vest in the name of the City of Oakland and shall be accounted for by means of a formal set of property records. Contractor acknowledges it is responsible for the protection, maintenance and preservation of all such property held in custody for the City during the term of the Agreement. The Contractor shall, upon expiration or termination of this Agreement, deliver to the City all of said property and documents evidencing title to same. In the case of lost or stolen items or equipment, the Contractor shall immediately notify the Police Department, obtain a written police report and notify the City in accordance with "Notice" section of this Agreement.

Contractor shall provide to the City Auditor all property-related audit and other reports required under this Agreement. In the case of lost or stolen items or equipment, the Contractor shall immediately notify the Police Department, obtain a written police report and notify the City in accordance with the "Notice" section of this Agreement.

Prior to the disposition or sale of any real or personal property acquired with City funds, Contractor shall obtain approval by the City Council and City Administrator in accord with the requirements for disposal or sale of real or personal surplus property set forth in the Oakland City Charter and/or Oakland Municipal Code Title 2 04, Chapter 2 04 120 Surplus supplies and equipment – Disposal or Destruction.

14 Insurance

Unless a written waiver is obtained from the City's Risk Manager, Contractor must provide the insurance listed in **Schedule Q, Insurance Requirements**. **Schedule Q** is attached and incorporated herein by reference.

15 Indemnification

a. Notwithstanding any other provision of this Agreement, Contractor shall indemnify and hold harmless (and at City's request, defend) City, and each of their respective Councilmembers, officers, partners, agents, and employees (each of which persons and organizations are referred to collectively herein as "Indemnitees" or individually as "Indemnatee") from and against any and all liabilities, claims, lawsuits, losses, damages, demands, debts, liens, costs, judgments, obligations, administrative or regulatory fines or penalties, actions or causes of action, and expenses (including reasonable attorneys' fees) caused by or arising out of any

(1) Breach of Contractor's obligations, representations or warranties under this Agreement,

- (ii) Act or failure to act in the course of performance by Contractor under this Agreement,
 - (iii) Negligent or willful acts or omissions in the course of performance by Contractor under this Agreement,
 - (iii) Claim for personal injury (including death) or property damage to the extent based on the strict liability or caused by any negligent act, error or omission of Contractor,
 - (v) Unauthorized use or disclosure by Contractor of Confidential Information as provided in Section 6 above, and
 - (vi) Claim of infringement or alleged violation of any United States patent right or copyright, trade secret, trademark, or service mark or other proprietary or intellectual property rights of any third party
- b For purposes of the preceding Subsections (i) through (vi), the term "Contractor" includes Contractor, its officers, directors, employees, representatives, agents, servants, sub-consultants and subcontractors
 - c City shall give Contractor prompt written notice of any such claim of loss or damage and shall cooperate with Contractor, in the defense and all related settlement negotiations to the extent that cooperation does not conflict with City's interests
 - d Notwithstanding the foregoing, City shall have the right if Contractor fails or refuses to defend City with Counsel acceptable to City to engage its own counsel for the purposes of participating in the defense. In addition, City shall have the right to withhold any payments due Contractor in the amount of anticipated defense costs plus additional reasonable amounts as security for Contractor's obligations under this Section 15. In no event shall Contractor agree to the settlement of any claim described herein without the prior written consent of City.
 - e Contractor acknowledges and agrees that it has an immediate and independent obligation to indemnify and defend Indemnitees from any action or claim which potentially falls within this indemnification provision, which obligation shall arise at the time any action or claim is tendered to Contractor by City and continues at all times thereafter, without regard to any alleged or actual contributory negligence of any Indemnitee. Notwithstanding anything to the contrary contained herein, Contractor's liability under this Agreement shall not apply to any action or claim arising from the sole negligence, active negligence or willful misconduct of an Indemnitee.
 - f All of Contractor's obligations under this Section 15 are intended to apply to the fullest extent permitted by law (including, without limitation, California Civil Code Section 2782) and shall survive the expiration or sooner termination of this Agreement.

- g The indemnity set forth in this Section 15 shall not be limited by the City's insurance requirements contained in Schedule C hereof, or by any other provision of this Agreement. City's liability under this Agreement shall be limited to payment of Contractor in accord to the terms and conditions under this Agreement and shall exclude any liability whatsoever for consequential or indirect damages even if such damages are foreseeable

16 Right to Offset Claims for Money

All claims for money due or to become due from City shall be subject to deduction or offset by City from any monies due Contractor by reason of any claim or counterclaim arising out of 1) this Agreement, or 11) any purchase order, or 111) any other transaction with Contractor

17 Prompt Payment Ordinance

This contract is subject to the Prompt Payment Ordinance of Oakland Municipal Code, Title 2, Chapter 2 06 (Ordinance 12857 C M S, passed January 15, 2008 and effective February 1, 2008). The Ordinance requires that, unless specific exemptions apply, the Contractor and its subcontractors shall pay undisputed invoices of their subcontractors for goods and/or services within twenty (20) business days of submission of invoices unless the Contractor or its subcontractors notify the Liaison in writing within five (5) business days that there is a bona fide dispute between the Contractor or its subcontractor and claimant, in which case the Contractor or its subcontractor may withhold the disputed amount but shall pay the undisputed amount.

Disputed late payments are subject to investigation by the City of Oakland Liaison, Office of Contract Compliance, upon the filing of a complaint. Contractor or its subcontractors opposing payment shall provide security in the form of cash, certified check or bond to cover the disputed amount and penalty during the investigation. If Contractor or its subcontractor fails or refuses to deposit security, the City will withhold an amount sufficient to cover the claim from the next Contractor progress payment. The City, upon a determination that an undisputed invoice or payment is late, will release security deposits or withholds directly to claimants for valid claims.

Contractor and its subcontractors shall not be allowed to retain monies from subcontractor payments for goods as project retention, and are required to release subcontractor project retention in proportion to the subcontractor services rendered, for which payment is due and undisputed, within five (5) business days of payment. Contractor and its subcontractors shall be required to pass on to and pay subcontractors mobilization fees within five (5) business days of being paid such fees by the City. For the purpose of posting on the City's website, Contractor and its subcontractors, are required to file notice with the City of release of retention and payment of mobilization fees, within five (5) business days of such payment or release, and, Contractor is required to file an affidavit, under penalty of perjury, that he or she has paid all subcontractors, within five (5) business days following receipt of payment from the City. The affidavit shall provide the names and address of all subcontractors and the amount paid to each.

If any amount due by a prime contractor or subcontractor to any claimant for goods and/or services rendered in connection with a purchase contract is not timely paid in accordance the Prompt Payment ordinance, the prime Contractor or subcontractor shall owe and pay to the claimant interest penalty in the amount of ten percent (10%) of the improperly withheld amount per year for every month that payment is not made, provided the claimant agrees to release the prime contractor or subcontractor from any and all further interest penalty that may be claimed or collected on the amount paid. Claimants that receive interest payments for late payment Prompt Payment ordinance may not seek further interest penalties on the same late payment in law or equity.

Contractor and its subcontractors shall include the same or similar provisions as those set forth above in this section in any contract with another contractor or subcontractor that delivers goods and/or services pursuant to or in connection with this City of Oakland purchase contract.

Prompt Payment invoice and claim forms are available at the following City of Oakland website <http://cces.oaklandnet.com/cceshome/> by clicking on the rightmost upper tab labeled Prompt Payment Ordinance. Invoice and claim inquiries should be directed to Vivian Inman, City of Oakland Liaison, 510-238-6261, Office of Contract Compliance, 250 Frank H Ogawa Plaza, Suite 3341, Oakland, CA 94612.

18 Termination on Notice

The City may terminate this Agreement immediately for cause or without cause upon giving (30) calendar days' written notice to Contractor. Unless otherwise terminated as provided in this Agreement, this Agreement will terminate on «Termination Date».

19 Conflict of Interest

a Contractor

The following protections against conflict of interest will be upheld:

- i Contractor certifies that no member of, or delegate to the Congress of the United States shall be permitted to share or take part in this Agreement or in any benefit arising therefrom.
- ii Contractor certifies that no member, officer, or employee of the City or its designees or agents, and no other public official of the City who exercises any functions or responsibilities with respect to the programs or projects covered by this Agreement, shall have any interest, direct or indirect in this Agreement, or in its proceeds during his/her tenure or for one year thereafter.
- iii Contractor shall immediately notify the City of any real or possible conflict of interest between work performed for the City and for other clients served by Contractor.

- iv Contractor warrants and represents, to the best of its present knowledge, that no public official or employee of City who has been involved in the making of this Agreement, or who is a member of a City board or commission which has been involved in the making of this Agreement whether in an advisory or decision-making capacity, has or will receive a direct or indirect financial interest in this Agreement in violation of the rules contained in California Government Code Section 1090 et seq , pertaining to conflicts of interest in public contracting Contractor shall exercise due diligence to ensure that no such official will receive such an interest
- v Contractor further warrants and represents, to the best of its present knowledge and excepting any written disclosures as to these matters already made by Contractor to City, that (1) no public official of City who has participated in decision-making concerning this Agreement or has used his or her official position to influence decisions regarding this Agreement, has an economic interest in Contractor or this Agreement, and (2) this Agreement will not have a direct or indirect financial effect on said official, the official's spouse or dependent children, or any of the official's economic interests For purposes of this paragraph, an official is deemed to have an "economic interest" in any (a) for-profit business entity in which the official has a direct or indirect investment worth \$2,000 or more, (b) any real property in which the official has a direct or indirect interest worth \$2,000 or more, (c) any for-profit business entity in which the official is a director, officer, partner, trustee, employee or manager, or (d) any source of income or donors of gifts to the official (including nonprofit entities) if the income or value of the gift totaled more than \$500 the previous year Contractor agrees to promptly disclose to City in writing any information it may receive concerning any such potential conflict of interest Contractor's attention is directed to the conflict of interest rules applicable to governmental decision-making contained in the Political Reform Act (California Government Code Section 87100 et seq) and its implementing regulations (California Code of Regulations, Title 2, Section 18700 et seq)
- vi Contractor understands that in some cases Contractor or persons associated with Contractor may be deemed a "city officer" or "public official" for purposes of the conflict of interest provisions of Government Code Section 1090 and/or the Political Reform Act Contractor further understands that, as a public officer or official, Contractor or persons associated with Contractor may be disqualified from future City contracts to the extent that Contractor is involved in any aspect of the making of that future contract (including preparing plans and specifications or performing design work or feasibility studies for that contract) through its work under this Agreement

- vii Contractor shall incorporate or cause to be incorporated into all subcontracts for work to be performed under this Agreement a provision governing conflict of interest in substantially the same form set forth herein

b No Waiver

Nothing herein is intended to waive any applicable federal, state or local conflict of interest law or regulation

c Remedies and Sanctions

In addition to the rights and remedies otherwise available to the City under this Agreement and under federal, state and local law, Contractor understands and agrees that, if the City reasonably determines that Contractor has failed to make a good faith effort to avoid an improper conflict of interest situation or is responsible for the conflict situation, the City may (1) suspend payments under this Agreement, (2) terminate this Agreement, (3) require reimbursement by Contractor to the City of any amounts disbursed under this Agreement. In addition, the City may suspend payments or terminate this Agreement whether or not Contractor is responsible for the conflict of interest situation

20 Non-Discrimination/Equal Employment Practices

Contractor shall not discriminate or permit discrimination against any person or group of persons in any manner prohibited by federal, state or local laws. During the performance of this Agreement, Contractor agrees as follows

- a Contractor and Contractor's subcontractors, if any, shall not discriminate against any employee or applicant for employment because of age, marital status, religion, gender, sexual orientation, gender identity, race, creed, color, national origin, Acquired-Immune Deficiency Syndrome (AIDS), AIDS-Related Complex (ARC) or disability. This nondiscrimination policy shall include, but not be limited to, the following: employment, upgrading, failure to promote, demotion or transfer, recruitment advertising, layoffs, termination, rates of pay or other forms of compensation, and selection for training, including apprenticeship.
- b Contractor and Contractor's Subcontractors shall state in all solicitations or advertisements for employees placed by or on behalf of Contractor that all qualified applicants will receive consideration for employment without regard to age, marital status, religion, gender, sexual orientation, gender identity, race, creed, color, national origin, Acquired-Immune Deficiency Syndrome (AIDS), AIDS-Related Complex (ARC) or disability.
- c Contractor shall make its goods, services, and facilities accessible to people with disabilities and shall verify compliance with the Americans with Disabilities Act by

executing **Schedule C-1, Declaration of Compliance with the Americans with Disabilities Act**, attached hereto and incorporated herein

- d If applicable, Contractor will send to each labor union or representative of workers with whom Contractor has a collective bargaining agreement or contract or understanding, a notice advising the labor union or workers' representative of Contractor's commitments under this nondiscrimination clause and shall post copies of the notice in conspicuous places available to employees and applicants for employment

21 **Local and Small Local Business Enterprise Program (L/SLBE)**

- a *Requirement* - There is a twenty percent (20%) minimum participation requirement for all professional services contracts \$50,000 or more. Contractors shall comply with the twenty percent (20%) local business participation requirement at a rate of ten percent (10%) local and 10% small local business participation. The requirement may be satisfied by a certified prime consultant and/or sub-consultant(s) or a small local certified firm may meet the twenty percent requirement. A business must be certified by the City of Oakland in order to earn credit toward meeting the twenty percent requirement.
- b *Good Faith Effort* - In light of the twenty percent requirement, good faith effort documentation is not necessary.
- c *Incentives* - Upon satisfying the twenty percent requirement, a consultant will earn two (2) preference points. Three additional preference points may be earned at a rate of one point for every additional ten percent participation up to fifty percent participation of the total contract dollars attributable to local certified firms.
- d *Banking* - The City will allow banking of credits for L/SLBE participation that exceeds fifty percent (50%) on a City funded project and will allow consultants to accumulate credits for hiring certified local businesses and certified small local businesses on non-city funded projects within a year of the City funded project. Banked credits will count toward achieving a bid discount or preference points (up to 2%) on a City contract. The ability of firms to bank credits or hours on non-City projects will not be retroactive. Consultants will have one year to apply credits. A certificate validating banked credits must be issued by the City prior to the submittal or bid date.
- e *The Exit Report and Affidavit (ERA)* - This report declares the level of participation achieved and will be used to calculate banked credits. The prime consultant must complete the **Schedule F, Exit Report and Affidavit** for, and have it executed by, each L/SLBE sub consultant and submitted to the City Administrator's Office of Contract Compliance & Employment Services along with a *copy* of the final progress payment application.
- f *Joint Venture and Mentor Protege Agreements* - If a prime contractor or prime consultant is able to develop a Joint Venture or "Mentor-Protégé" relationship with a certified LBE or SLBE, the mentor or Joint Venture partners will enjoy the benefit of credits against the

participation requirement In order to earn credit for Joint Venture or Mentor-Protégé relationships, the Agreement must be submitted for approval to Contract Compliance and Employment Services prior to the project bid date for construction, and by proposal due date for professional services contracts Joint Venture Applications and elements of City approved Mentor Protégé relation are available upon request

- g Contractor shall submit information concerning the ownership and workforce composition of Contractor's firm as well as its subcontractors and suppliers, by completing **Schedule D, Ownership, Ethnicity, and Gender Questionnaire**, and **Schedule E, Project Consultant Team**, attached and incorporated herein and made a part of this Agreement
- h All affirmative action efforts of Contractor are subject to tracking by the City This information or data shall be used for statistical purposes only All contractors are required to provide data regarding the make-up of their subcontractors and agents who will perform City contracts, including the race and gender of each employee and/or contractor and his or her job title or function and the methodology used by Contractor to hire and/or contract with the individual or entity in question
- i In the recruitment of subcontractors, the City of Oakland requires all contractors to undertake nondiscriminatory and equal outreach efforts, which include outreach to minorities and women-owned businesses as well as other segments of Oakland's business community The City Administrator will track the City's MBE/WBE utilization to ensure the absence of unlawful discrimination on the basis of age, marital status, religion, gender, sexual preference, race, creed, color, national origin, Acquired-Immune Deficiency Syndrome (AIDS), AIDS-Related Complex (ARC) or disability
- j In the use of such recruitment, hiring and retention of employees or subcontractors, the City of Oakland requires all contractors to undertake nondiscriminatory and equal outreach efforts which include outreach to minorities and women as well as other segments of Oakland's business community

22 Living Wage Ordinance

If the contract amount of this Agreement is equal to or greater than \$25,000 annually, then Contractor must comply with the Oakland Living Wage Ordinance The Living Wage Ordinance requires that nothing less than a prescribed minimum level of compensation (a living wage) be paid to employees of service contractors (consultants) of the City and employees of CFARs (Ord 12050 § 1, 1998) The Ordinance also requires submission of the Declaration of Compliance attached and incorporated herein as **Schedule N** and made part of this Agreement, and, unless specific exemptions apply or a waiver is granted, the consultant must provide the following to its employees who perform services under or related to this Agreement

- a Minimum compensation – Said employees shall be paid an initial **hourly wage rate of \$10.83 with health benefits or \$12.45 without health benefits** These initial rates shall be upwardly adjusted each year no later than April 1 in proportion to the

increase at the immediately preceding December 31 over the year earlier level of the Bay Region Consumer Price Index as published by the Bureau of Labor Statistics, U S Department of Labor. **Effective July 1st of each year, Contractor shall pay adjusted wage rates.**

- b Health benefits – Said full-time and part-time employees paid at the lower living wage rate shall be provided health benefits of at least \$1 25 per hour Contractor shall provide proof that health benefits are in effect for those employees no later than 30 days after execution of the contract or receipt of City financial assistance
- c Compensated days off – Said employees shall be entitled to twelve compensated days off per year for sick leave, vacation or personal necessity at the employee's request, and ten uncompensated days off per year for sick leave Employees shall accrue one compensated day off per month of full time employment Part-time employees shall accrue compensated days off in increments proportional to that accrued by full-time employees The employees shall be eligible to use accrued days off after the first six months of employment or consistent with company policy, whichever is sooner Paid holidays, consistent with established employer policy, may be counted toward provision of the required 12 compensated days off Ten uncompensated days off shall be made available, as needed, for personal or immediate family illness after the employee has exhausted his or her accrued compensated days off for that year
- d To inform employees that he or she may be eligible for Earned Income Credit (EIC) and shall provide forms to apply for advance EIC payments to eligible employees There are several websites and other sources available to assist you Web sites include but are not limited to (1) [http //www irs gov](http://www.irs.gov) for current guidelines as prescribed by the Internal Revenue Service and (2) the 2005 Earned Income Tax Outreach Kit [http //www cbpp org/eic2008/](http://www.cbpp.org/eic2008/)
- e Contractor shall provide to all employees and to the Office of Contract Compliance, written notice of its obligation to eligible employees under the City's Living Wage requirements Said notice shall be posted prominently in communal areas of the work site(s) and shall include the above-referenced information
- f Contractor shall provide all written notices and forms required above in English, Spanish or other languages spoken by a significant number of employees within 30 days of employment under this Agreement
- g Reporting – Contractor shall maintain a listing of the name, address, hire date, occupation classification, rate of pay and benefits for each of its employees Contractor shall provide a copy of said list to the Office of Contract Compliance, on a quarterly basis, by March 31, June 30, September 30 and December 31 for the applicable compliance period Failure to provide said list within five days of the due date will result in liquidated damages of five hundred dollars (\$500 00) for each day that the list remains outstanding Contractor shall maintain employee payroll and related records for a period of four (4) years after expiration of the compliance period

- h Contractor shall require subcontractors that provide services under or related to this Agreement to comply with the above Living Wage provisions Contractor shall include the above-referenced sections in its subcontracts Copies of said subcontracts shall be submitted to the Office of the City Administrator, Contract Compliance & Employment Services Division

23 Equal Benefits Ordinance

This Agreement is subject to the Equal Benefits Ordinance of Chapter 2 232 010 of the Oakland Municipal Code and its implementing regulations The purpose of this Ordinance is to protect and further the public, health, safety, convenience, comfort, property and general welfare by requiring that public funds be expended in a manner so as to prohibit discrimination in the provision of employee benefits by City contractors (consultants) between employees with spouses and employees with domestic partners, and/or between domestic partners and spouses of such employees (Ord 12394 (part), 2001)

The following contractors are subject to the Equal Benefits Ordinance Entities which enter into a "contract" with the City for an amount of twenty-five thousand dollars (\$25,000 00) or more for public works or improvements to be performed, or for goods or services to be purchased or grants to be provided at the expense of the City or to be paid out of moneys deposited in the treasury or out of trust moneys under the control of or collected by the city, and Entities which enter into a "property contract" pursuant to Section 2 32 020(D) with the City in an amount of twenty-five thousand dollars (\$25,000 00) or more for the exclusive use of or occupancy (1) of real property owned or controlled by the city or (2) of real property owned by others for the city's use or occupancy, for a term exceeding twenty-nine (29) days in any calendar year

The Ordinance shall only apply to those portions of a contractor's operations that occur (1) within the city, (2) on real property outside the city if the property is owned by the city or if the city has a right to occupy the property, and if the contract's presence at that location is connected to a contract with the city, and (3) elsewhere in the United States where work related to a city contract is being performed The requirements of this chapter shall not apply to subcontracts or subcontractors of any contract or contractor

The Equal Benefits Ordinance requires among other things, submission of the attached and incorporated herein as **Schedule N-1, Equal Benefits-Declaration of Nondiscrimination**

24 City of Oakland Campaign Contribution Limits

This Agreement is subject to the City of Oakland Campaign Reform Act of Chapter 3 12 of the Oakland Municipal Code and its implementing regulations if it requires Council approval The City of Oakland Campaign Reform Act prohibits contractors that are doing business or seeking to do business with the City of Oakland from making campaign contributions to Oakland candidates between commencement of negotiations and either 180 days after completion of, or termination of, contract negotiations

If this Agreement requires Council approval, Contractor must sign and date an Acknowledgment of Campaign Contribution Limits Form attached hereto and incorporated herein as **Schedule O**

25 Nuclear Free Zone Disclosure

Contractor represents, pursuant to **Schedule P**, Nuclear Free Zone Disclosure Form, that Contractor is in compliance with the City of Oakland's restrictions on doing business with service providers considered nuclear weapons makers. Prior to execution of this agreement, Contractor shall complete **Schedule P**, attached hereto

26 Political Prohibition

Subject to applicable State and Federal laws, moneys paid pursuant to this Agreement shall not be used for political purposes, sponsoring or conducting candidate's meetings, engaging in voter registration activity, nor for publicity or propaganda purposes designed to support or defeat legislation pending before federal, state or local government

27 Religious Prohibition

There shall be no religious worship, instruction, or proselytization as part of, or in connection with the performance of the Agreement

28 Business Tax Certificate

Contractor shall obtain and provide proof of a valid City business tax certificate. Said certificate must remain valid during the duration of this Agreement

29 Abandonment of Project

The City may abandon or indefinitely postpone the project or the services for any or all of the project at any time. In such event, the City shall give thirty (30) days written notice of such abandonment. In the event of abandonment prior to completion of the final drawings, if applicable, and cost estimates, Contractor shall have the right to expend a reasonable amount of additional time to assemble work in progress for the purpose of proper filing and closing the job. Prior to expending said time, Contractor shall present to the City a complete report of said proposed job closure and its costs, and the City may approve all or any part of said expense. Such additional time shall not exceed ten percent (10%) of the total time expended to the date of notice of termination. All charges thus incurred and approved by the City, together with any other charges outstanding at the time of termination, shall be payable by the City within thirty (30) days following submission of a final statement by Contractor.

Should the project or any portion thereof be abandoned, the City shall pay the Contractor for all services performed thereto in accordance with the terms of this Agreement

30 Validity of Contracts

This Agreement shall not be binding or of any force or effect until it is i) approved by resolution of the City Council as required by the Oakland City Charter, Oakland Municipal Code Title 2 04 and Oakland City Council Rules of Procedure, ii) approved for form and legality by the Office of the City Attorney, and iii) signed by the City Administrator or his or her designee

31 Governing Law

This Agreement shall be governed by the laws of the State of California

32 Notice

If either party shall desire or be required to give notice to the other, such notice shall be given in writing, via facsimile and concurrently by prepaid U S certified or registered postage, addressed to recipient as follows

City of Oakland
Environmental Services Division
250 Frank H Ogawa Plaza, Suite 5301
Oakland, CA 94612-2033
Attn Mark Gagliardi

R3 Consulting Group, Inc
4811 Chippendale Drive, Suite 708
Sacramento, CA 95841 (866)437-3244
Attn Richard Tagore-Erwin

Any party to this Agreement may change the name or address of representatives for purpose of this Notice paragraph by providing written notice to all other parties ten (10) business days before the change is effective

33 Entire Agreement of the Parties

This Agreement supersedes any and all agreements, either oral or written, between the parties with respect to the rendering of services by Contractor for the City and contains all of the representations, covenants and agreements between the parties with respect to the rendering of those services Each party to this Agreement acknowledges that no representations, inducements, promises or agreements, orally or otherwise, have been made by any party, or anyone acting on behalf of any party, which are not contained in this Agreement, and that no other agreement, statement or promise not contained in this Agreement will be valid or binding

34 Modification

Any modification of this Agreement will be effective only if it is in a writing signed by all parties to this Agreement

35 Severability/Partial Invalidity

If any term or provision of this Agreement, or the application of any term or provision of this Agreement to a particular situation, shall be finally found to be void, invalid, illegal or unenforceable by a court of competent jurisdiction, then notwithstanding such determination, such term or provision shall remain in force and effect to the extent allowed by such ruling and all other terms and provisions of this Agreement or the application of this Agreement to other situation shall remain in full force and effect

Notwithstanding the foregoing, if any material term or provision of this Agreement or the application of such material term or condition to a particular situation is finally found to be void, invalid, illegal or unenforceable by a court of competent jurisdiction, then the Parties hereto agree to work in good faith and fully cooperate with each other to amend this Agreement to carry out its intent

36 Time of the Essence

Time is of the essence in the performance of this Agreement

37 Commencement, Completion and Close out

It shall be the responsibility of the Contractor to coordinate and schedule the work to be performed so that commencement and completion take place in accordance with the provisions of this Agreement

Any time extension granted to Contractor to enable Contractor to complete the work must be in writing and shall not constitute a waiver of rights the City may have under this Agreement

Should the Contractor not complete the work by the scheduled date or by an extended date, the City shall be released from all of its obligations under this Agreement

Within thirty (30) days of completion of the performance under this Agreement, the Contractor shall make a determination of any and all final costs due under this Agreement and shall submit a requisition for such final and complete payment (including without limitations any and all claims relating to or arising from this Agreement) to the City. Failure of the Contractor to timely submit a complete and accurate requisition for final payment shall relieve the City of any further obligations under this Agreement, including without limitation any obligation for payment of work performed or payment of claims by Contractor

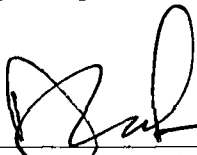
38 Approval

If the terms of this Agreement are acceptable to Contractor and the City, sign and date below


39 Inconsistency

If there is any inconsistency between the main agreement and the attachments/exhibits, the text of the main agreement shall prevail

City of Oakland,
a municipal corporation

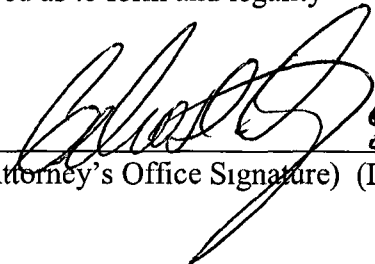


(City Administrator's Office) (Date) 10/7/09



(Agency Director's Signature) (Date) 9.22.2009

Approved as to form and legality



(City Attorney's Office Signature) (Date) 9/30/09

R3 Consulting Group
Consultant



(Signature) (Date) 8/6/09

28004065

Business Tax Certificate No

12-31-09

Date of Expiration

82175

Resolution Number

201003858

Accounting Number

Schedule Q

INSURANCE REQUIREMENTS PROFESSIONAL AND SPECIALIZED SERVICES AGREEMENTS

a General Liability, Automobile, Worker's Compensation and Professional Liability

Contractor shall procure, prior to commencement of service, and keep in force for the term of this contract, at Contractor's own cost and expense, the following policies of insurance or certificates or binders as necessary to represent that coverage as specified below is in place with companies doing business in California and acceptable to the City. If requested, Contractor shall provide the City with copies of all insurance policies. The insurance shall at a minimum include

- 1 **Commercial General Liability insurance**, shall cover liability arising from premises, operations, independent contractors, products-completed operations, personal and advertising injury, Bodily Injury, Broad Form Property Damage, and liability assumed under an insured contract [(including the tort liability of another assumed in a business contract)] If such CGL insurance contains a general aggregate limit, it shall apply separately to this agreement

- A Coverage afforded on behalf of the City shall be primary insurance and any other insurance available to the City under any other policies shall be excess insurance (over the insurance required by this Agreement)
- B Limits of liability Contractor shall maintain commercial general liability (CGL) and, if necessary, commercial umbrella insurance with a limit of not less than \$2,000,000 each occurrence. If such CGL insurance contains a general aggregate limit, it shall apply separately to this location [project]
- C If the policy is a "claim made" type policy, the following should be included as endorsements
 - 1) The retroactive date shall be the effective date of this Agreement or a prior date
 - 2) The extended reporting or discovery period shall not be less than thirty-six (36) months

- 11 **Automobile Liability Insurance.** Contractor shall maintain automobile liability insurance with a limit of not less than \$1,000,000 each accident. Such insurance shall cover liability arising out of any auto (including owned, hired, and non-owned autos). Coverage shall be written on ISO form CA 00 01, CA 00 05, CA 00 12, CA 00 20, or a substitute form providing equivalent liability coverage. If necessary, the policy shall be endorsed to provide contractual liability coverage equivalent to that provided in the 1990 and later editions of CA 00 01. In the event the Contractor does not own

vehicles, but utilized non-owned and hired vehicles, evidence of such coverage is acceptable with a signed statement from Contractor stating that only non-owned and hired vehicles are used in the course of the contract

- 111 **Worker's Compensation insurance** as required by the laws of the State of California Statutory coverage may include Employers Liability coverage with limits not less than \$1,000,000 The Contractor certifies that he/she is aware of the provisions of section 3700 of the California Labor Code, which requires every employer to provide Workers' Compensation coverage, or to undertake self-insurance in accordance with the provisions of that Code The Contractor shall comply with the provisions of section 3700 of the California Labor Code before commencing performance of the work under this Agreement and thereafter as required by that code

- 1V **Professional Liability/errors and omissions insurance** in the amount of \$1,000,000.00

b Terms Conditions and Endorsements

The aforementioned insurance shall be endorsed and have all the following conditions

- 1 Insured Status (Additional Insured) Contractor shall provide insured status using ISO endorsement CG 20 10 or its equivalent naming the City of Oakland, its Councilmembers, directors, officers, agents and employees as insureds in its Comprehensive Commercial General Liability policy If Contractor submits the ACORD Insurance Certificate, the insured status endorsement must be set forth on a CG 20 10 (or equivalent) A STATEMENT OF ADDITIONAL INSURED STATUS ON THE ACORD INSURANCE CERTIFICATE FORM IS INSUFFICIENT AND WILL BE REJECTED AS PROOF OF MEETING THIS REQUIREMENT, and
- 11 Cancellation Notice 30-day prior written notice of termination or material change in coverage and 10-day prior written notice of cancellation for non-payment,
- 111 Cross-liability coverage as provided under standard ISO forms' separation of insureds clause, and
- 1V Certificate holder is to be the same person and address as indicated in the "Notices" section of this Agreement, and
- v Insurer shall carry a insurance from an admitted company with a Best Rating of A VII or better

c Replacement of Coverage

In the case of the breach of any of the insurance provisions of this Agreement, the City may, at the City's option, take out and maintain at the expense of Contractor, such insurance in the name of Contractor as is required pursuant to this Agreement, and may deduct the cost of taking out

and maintaining such insurance from any sums which may be found or become due to Contractor under this Agreement

d Insurance Interpretation

All endorsements, certificates, forms, coverage and limits of liability referred to herein shall have the meaning given such terms by the Insurance Services Office as of the date of this Agreement

e Proof of Insurance

Contractor will be required to provide proof of all insurance required for the work prior to execution of the contract, including copies of Contractor's insurance policies if and when requested. Failure to provide the insurance proof requested or failure to do so in a timely manner shall constitute ground for rescission of the contract award

f Subcontractors

Should the Contractor subcontract out the work required under this agreement, they shall include all subcontractors as insureds under its policies or shall maintain separate certificates and endorsements for each subcontractor. As an alternative, the Contractor may require all subcontractors to provide at their own expense evidence of all the required coverages listed in this Schedule. If this option is exercised, both the City of Oakland and the Contractor shall be named as additional insured under the subcontractor's General Liability policy. All coverages for subcontractors shall be subject to all the requirements stated herein. The City reserves the right to perform an insurance audit during the course of the project to verify compliance with requirements

g Deductibles and Self-Insured Retentions

Any deductible or self-insured retentions must be declared to and approved by the City. At the option of the City, either the insurer shall reduce or eliminate such deductible or self-insured retentions as respects the City, its Councilmembers, directors, officers, agents, employees and volunteers, or the Contractor shall provide a financial guarantee satisfactory to the City guaranteeing payment of losses and related investigations, claim administration and defense expenses

h Waiver of Subrogation

Contractor waives all rights against the City of Oakland and its Councilmembers, officers, directors and employees for recovery of damages to the extent these damages are covered by the forms of insurance coverage required above

1 Evaluation of Adequacy of Coverage

The City of Oakland maintains the right to modify, delete, alter or change these requirements, with reasonable notice, upon not less than ninety (90) days prior written notice

**CONFIDENTIALITY AGREEMENT
BETWEEN
THE CITY OF OAKLAND
AND
R3 CONSULTING GROUP**

THIS AGREEMENT is hereby entered into this __4th __day of August, 2009, by and between the City of Oakland (the "City"), and R3 Consulting Group (the "Contractor")

(a) Contractor agrees, warrants and represents, and acknowledges that it and its officers, partners, employees, subcontractors, agents or representatives ("collectively referred to as "Contractor's representatives") may, in the course of performance of this Agreement, require access to and/or may be exposed to or acquire, information which is proprietary to or confidential to the City or its Councilmembers, employees, officers, directors, agents, or its taxpayers and residents, or other parties including but not limited to prospective collection, processing or disposal service providers ("Confidential Information") For these purposes, "*Confidential Information*" may include, but is not limited to data relating to the tax revenues, taxpayer information, taxpayer products, equipment, inventions, discoveries, trade secrets, secret processes, financial data, personnel records, financial records, computer programs, marketing information, attorney-client privileged interpretations of contractual terms, contract negotiating positions, and any other information (whether tangible or intangible and whether written, oral, or disseminated by electronic means or in any other form) relating to the business affairs of the City, or other parties including but not limited to prospective collection, processing or disposal service providers, which is disclosed to Contractor in the course of performance under this Agreement However, Confidential Information shall not include information (i) which is or becomes generally available to the public without the wrongful act or breach of this Agreement by Contractor, (ii) which is disclosed with the prior written consent of the City, (iii) which is lawfully in the possession of Contractor from a third party prior to the date of this Agreement without obligation of confidentiality, or (iv) which is required to be disclosed by court order or other legal or administrative process, provided that Contractor shall give the City timely notice prior to disclosing such information Contractor shall not, during the course of, or after termination of, this Agreement, be entitled to review, and shall not review, Confidential Information (i) which is subject to a statutory, regulatory or judicial prohibitions on disclosure, or (ii) which is subject to contractual arrangements with third parties regarding disclosure

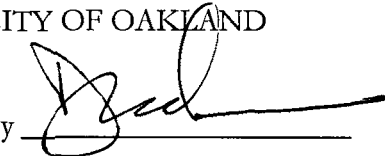
(b) Contractor or Contractor's representatives will not, during or subsequent to the term of this Agreement, use or disclose the Confidential Information for any purpose whatsoever other than the performance of the deliverables and services pursuant this Agreement, and it is understood that said Confidential Information shall remain the sole property of the City Contractor agrees to hold such Confidential Information in strict confidence and to take appropriate actions by instruction or agreement with its representatives to keep such

information confidential (including, without limitation, requiring Contractor's representatives to execute a Confidentiality Agreement for the benefit of the City, its Councilmembers, employees, officers, directors, agents, or its taxpayers and residents, or other parties including but not limited to prospective collection, processing or disposal service providers) Contractor shall be liable and hold harmless, and (at City's request) defend the City, its Councilmembers, employees, officers, directors, agents, or its taxpayers and residents, or other parties including but not limited to prospective collection, processing or disposal service providers) harmless for any breach of this Agreement by Contractor or by any of Contractor's representatives

AGREED TO, EXECUTED AND AGREEMENT DELIVERED BY

CITY OF OAKLAND

By



DAN LINDHOLM

Name

CITY ADMINISTRATOR


Title

10/7/09

Date

R3 Consulting Group

By



Richard Tagore-Erwin

Name

Principal

Title

8/6/09

Date